

FIRE LINK

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A New President's Perspective

by John Mullin, President

Thank you to the members of Missouri Valley Division for allowing me to serve as your President. I promise to do my best.

I also want to thank the Colorado Springs Fire Department and the Colorado State Fire Chiefs Association for the very successful 2010 Missouri Valley Conference. Colorado Springs proved to be an excellent venue and the hard-working people of CSFD proved to be gracious hosts. I heard many positive comments from MVD members who were able to attend.

We find ourselves in interesting times. In many areas within our Division,

is willing to share that experience with me.

Fitness/wellness continues to be a concern and it should be. The most valuable resource we place in a firehouse will always be our troops. The better we care for them, the better they care for the citizens. One way we care for them is an annual medical physical. The IAFC has formed up a Medical Taskforce that will present a white paper at FRI 2010 in Chicago. This paper will identify trends in the Fire Service regarding medical physicals and "best practices" in securing these physicals for our troops.

Another project that deserves our attention is the newly created "Rules of Engagement," produced by the Safety, Health and Survival Section of IAFC. We continue to hire smart, aggressive firefighters. It is our challenge to temper that aggression with risk evaluation. At the Colorado Springs Conference, the attendees with presented with two case studies involving structure fires. The first fire tragically resulted in multiple firefighter deaths. The second case study examined actions taken at a large apartment complex, during which 85 rescues were made, many off of ground ladders, and only minor injuries to several firefighters. Both departments were aggressive. Both departments employed firefighters concerned about the citizens they serve. The difference between the two scenes, the two departments, was one of culture. It is a culture of firefighter safety that we need to embrace.

I want to thank Chief Jack Taylor for the wonderful leadership that he provid-

ed during his tenure as Missouri Valley President. Thanks to Chief Richard Carrizzo, International Director and to Mike Merwick, Division Secretary for offering me guidance during this next year. And I want to thank you, good members of Missouri Valley, for the great work you continue to do.

"Change is the law of life, and those who look only to the past or the present are certain to miss the future."

John F. Kennedy ■

The value of this Division is the ability of its members to collectively address the problems coming our way.

budgets are suffering due to recession. At the same time, calls for service are status quo or increasing. New ways of doing business are being explored. Of course, we have never had a shortage of challenges to face. And we have never failed to meet these challenges. The value of this Division is the ability of its members to collectively address the problems coming our way. When a situation arises that I am unfamiliar with, I know that I can reach out to our membership and find someone who has experienced a similar problem/situation and



Calendar of Events

- Kansas State Chiefs Meeting**
October 21-24, 2010 • Topeka, KS
- South Dakota State Chiefs Mtg.**
November 2010
- Colorado Fire Chiefs**
December 2, 3, 4 • Keystone, CO
- North Dakota Fire Chiefs**
January 2011 • Bismark, ND
- Missouri Fire Chiefs**
February 25-27, 2011
Big Cedar Lodge • Ridgedale, MO
- Wyoming State Chiefs**
March 2011 • Casper, WY
- Iowa Fire Chiefs**
April 12-14, 2011 • Ames, IA
- MVD Conference**
July 13-15, 2011 • Wichita, KS

Importance of Community Involvement for a Chief Officer

by Gary E. Curmode, CFO/CMO/MFire/EFO, President, Kansas Professional Fire Chiefs Association

The world of the Chief Officer is dynamic and always in a state of flux. A critical component for all Chief Officers is the involvement of him/her by interfacing/involving themselves with the Community. All of us get caught in a web of "desk work and projects" that have a way of constricting us to the desk in our offices. But, I am going to list some things that may help you get out of that maze and into the real world where we need to go often and "walk the talk!" I think all of us have heard the term, managing by walking around and listening. It really works. I will delineate several ideas, that may or may not work in your area, but, I have found work well in the breadbasket of the United States:

1 Community involvement will get the Chief away from the office, to the ground roots of the citizens, and this will help enable him/her to see the big picture of the community. There are many good things happening on a daily basis, sometimes by the hour, and we need to see and hear that. Then, go one step further take this information to your Public Information Officer (PIO) and disseminate it throughout your organization. The newspapers and media today key in on tragedies, and do not spend enough time on the positive contributions of the community, especially the fire community.

2 Community involvement by attendance at public meetings, i.e., County Commission, City Council, and other meetings helps to consummate relationships with the elected officials, the public, and other department heads that may help formulate decisions in the community that affect the fire service delivery system. This should be ongoing, it never stops.

3 Community involvement will put the Fire Chief in the public eye, and this gives assurance that the fire department cares and is willing to assist them in any problem that they might have now and in the future. Additionally,

it will familiarize the Chief with the people they are serving, working with, and enable him/her to understand their concerns with the department.

4 Community involvement will help to convince the employees that he/she is out there representing them, watching over them, and taking care of the issues.

5 Community involvement gives a very positive perception! The public sees the fire service throughout their community and involvement in civic organizations sets the stage for support from the community. Through personal experience, I was able to get a lot of feedback from the civic groups that gave me impetus to continue to move forward in services. Also, at the same time, I was able to snuff out myths in the fire service and push forward the actual facts of what we do on a daily basis in both emergency and non-emergency response.

6 Community involvement gives the chief officer the platform to "toot their fire department horn" about what they are doing, their services, and what their vision is for the community that they serve. Many eyebrows have come up when I mention our Strategic Plan, our Risk Analysis, and our Standards of Cover. I hear them say - "I had no idea that you did these kinds of things." It is an educational process. One cannot assume anything. Remember, if it is a program that is worth doing, then you should have performance benchmarks to state what they are and how they will be measured. Cognitive and psycho-motor measures of programs can be measured fairly easily, whereas, affective domain statements are very tough to measure. Affective is a good feeling, we know it works, "everyone likes it," but, how do we prove it. It can be done, but, takes a lot of brain-storming with the staff to make sure it has value to the customer. Partner with ICMA, they have experts that work with performance benchmarks daily, and they are

willing to help you achieve that next level.

In summation, I cannot emphasize enough, the importance that the Chief Officer needs to be the principle source of information for the public and the press, so visibility is very important. This same Chief Officer needs to project a professional and positive image. Continue to raise the bar regularly. If you do this, in times of an instable economy such as the current one that has been going on since 2008 to the present, the public will tend to support the fire service. Such information as ISO (Insurance Services Office) information and savings, will let the public know the fire service delivery system is alive and well, and the Chief Officer and his/her staff are working towards quality improvement regularly.

Please contact me if you have suggestions that work for you in this area of community involvement, or want to discuss the above comments for further clarity.

Keep it safe! ■

Gary E. Curmode
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Path of WOW

by Chief Richard R. Carrizzo

As I recently prepared to deliver the keynote address at a community college graduation, I discovered that there was no real topic of choice to discuss to the students. I found my mind wondering in the direction of my career and the ideas that we all have probably learned along the way to leadership. I have always considered that expedition a "Path of WOW."

We have all been on this path at different times in our careers, either within the fire service or in another career; but it has always taught us valuable lessons with each letter; as we have entered or finished that point in our life. Let me explain the "Path of WOW" and see if you may have been on a similar path.

When you started your career you were probably young, full of energy, and eager to do nothing but run many, many incidents. You always said it was about helping others, but those fire geeks out there really knew what it was about; some still have that burn in their lower guts today. That is what still gets us up out of bed in the wee hours of the night when they call us.

We were on top of the world, very high and as time proceeded we learned that there are always things that we cannot help. Sometimes we just can't prevent death or destruction; and heaven forbid there was the death of a child. Some in the service have never seen death and weren't sure about it. We even may have witnessed the separation or divorce for some of our colleagues because of the job.

/ - We realize it really is the best job in the world. We feel untouchable and the community loves us. We maybe find that serious girlfriend or have marriage on our horizon. For some, the buying of toys is taking place; new cars, new motorcycles, new four-wheelers, electronics, etc. For as we know, those that have the most...

\ - Still having a blast in life, but reality begins sinking in. We came upon a wondering point in our lives; maybe it is just a

job? Some were beginning to see their family growing and the thoughts begin, should I be in a better paying profession? How am I on an ambulance now, I thought I was a firefighter?

/ - This is the best job, what was I thinking about applying for a different profes-

The WOW continually happens both in our personal lives as well as our professional lives. That WOW is not really a one-shot time frame, but it continually moves with our lives. We will continually have the ups and downs as long as we live, but it is the past that has continually molded us into how we deal with both the highs and lows. It is these experiences that have made us the leaders that we are today and will help us be better leaders tomorrow.

sion and getting out of the fire service. What was the FBI going to do for me? Maybe you got your first promotion (Driver) – you think there couldn't be a better position in the department.

○ Children may be being born. During this time there may be highs and lows, but all and all things are pretty good; your toys are starting to be paid off, homes are being purchased, life is good, doing more with the organization. Maybe sitting on special committees, going to classes that you never thought you would want to; haz mat for some, rescue for others, codes/investigations for others, even leadership or management courses. You know the profession is great and

things are pretty status quo. You are really enjoying life. If you were looking at Maslow's Hierarchy of Needs, you think you may even be at self-actualization.

W While sitting in "self-actualization" life-changing events begin to happen; possibility of aging parents and extended family, the possibility of health issues with them, and even possible death. Your mind wonders again, is it just a job? I have tried for promotions – maybe didn't succeed the first time or two or got an assignment you really didn't want or were talented for. I don't want to fail.

/ - You wake up and realize that you need to make the best of your game and do the best you can for yourself and the community. In this time period you realize that the organization is extremely important along with all of the people that make up the organization. You are getting older, wiser, even more mature and are very happy with decisions that have been made (both intrinsically and externally by others). Maybe you didn't get promoted to a position that you thought you wanted, but didn't know you didn't until the right person told you. It was something that you didn't want to hear until reality hit.

\ - You didn't get that next promotion that you did want. Perhaps during this time period your family has begun growing more than you thought or different responsibilities have been placed upon you. You just weren't sure how to do it all or how to please everyone all the time. The pressures of life really have a tight grip on you during this time. There is more aging, more adjustments with family health issues and death is certainly happening to loved ones.

/ - The pressures really do get easier and you feel you are coming back into "self-realization" again. You know that you really wouldn't have changed many of the decisions that were made by you or those that were made on your behalf. At the time those decisions were made, you

(continued on page 6)

Colorado Springs Conference 2010

“A True Rocky Mountain High”



New Missouri Valley Division Officers: 1st VP, Chief Sandy Schies; President, Chief John Mullin; 2nd VP, Chris Riley.

Taking Leadership To The Peak was the perfect theme for the Conference. From the tremendous scenery and attractions to the outstanding array of speakers and vendors the Conference was outstanding.

The Conference started with a memorial service coordinated by the Colorado Springs Fire Department and Honor Guard that honored over fifty Officers from the eight states who passed away this past year. Elected officials welcomed the conference attendees and Interim Chief Danny Raider gave an overview of the Colorado Springs Department and thanked the attendees for supporting the Colorado Springs Conference.

1st VP of the IAFC Jack Parow brought greetings from the IAFC and said that the Missouri Valley Division is an excellent Division with members who can always be counted on to further their goals of the Fire Service and IAFC. Parow said the IAFC has reorganized in these tough times and is sound financial and was one of only 35 percent of Associations nationally to run in the black for 2009. Parow invited attendees to the Chicago Conference in August and

said the IAFC web page is in the process of being redone to make it more user friendly.

The 120-plus Conference attendees, including the Godfather George Mazzotti and his family, enjoyed the information and new technology presented by the 65-plus Vendors who supported the Conference. It was a great opportunity for attendees to gather information on a multitude of subjects and programs offered by the Vendors.

Speakers Glen Gaines, Acting United State Fire Administrator, Tim Sendelbach, Editor of Fire/Rescue magazine, and Dave Barr, author and inspirational speaker, presented information and inspiration in supporting the professional development of MVD members.

The membership passed a resolution adopting amendments to the MVD Constitution & By Laws for the first time in ten years. One amendment on defining membership now mirrors the IAFC Constitution and By Laws. Another amendment changed the term State Vice President to State Director. New MVD Constitution & Bylaws can be found on the MVD web page.

New Officers for the 2010 - 2011 terms was sworn in:

- President John Mullin
Littleton, CO
- 1st Vice Pres. Chief Sandy Schies
Independence, MO
- 2nd Vice Pres. Chris Riley
Pueblo, CO

Conferences are a lot of work and the attendees and Missouri Valley Division want to extend our “THANKS” for a job well done to Chief Danny Raider and the Colorado Springs Fire Department. A special “THANK YOU” to Lt. Julie Stone, Lt. JJ Halsey, and Lt. Mike Smaldino for all their time effort and coordination in making the Conference a success.

Save the Date of July 13-15, 2011 is the word from Wichita, Kansas for next year’s Missouri Valley Division Conference. See you there! ■







Pueblo Fire Department
Presents

Chief Bobby Halton, (ret.)
Editor of Fire Engineering Magazine



“Fireground Mental Agility”

Pueblo Convention Center
320 Central Main
Pueblo, CO 81003

Chief Halton will discuss:

The Status of America’s Fire Service Chief Halton will review our current status; the theory of Drift in to Failure will be reviewed as well common Perceptions and Realities surrounding the common elements in firefighter fatalities.

Fire dynamics for the Fireground: Chief Halton will discuss the latest research in fire dynamics and how to apply the science to your structure fire tactics.

Learning from the Experiences of Others: This section reviews several case studies and Chief Halton will explain why it seems we continue to repeat the same errors. A New View of Human Error will be presented to improve our ability to learn from others events.

Naturalistic decision making, situation awareness and expertise: Chief Halton will present the latest research in the field of naturalistic decision making and what it mean in terms of developing fireground expertise in company officers and incident commanders.

When: October 5, 2010
0830 to 1630

This is a free class but space is limited.

To RSVP Contact: Captain Will Gray
wgray@pueblo.us or 719-553-2826

News from Iowa

by Bob Platts

The City of Cedar Rapids has hired their new fire chief and we welcomed Stephen Reid to the Missouri Valley Division as he attended our conference in Colorado Springs. A number of Iowa Chiefs attended and some really appreciated the Motorcycle Run that CSFD organized. Beautiful weather and beautiful scenery.

Of course, Iowa has been deluged with rain this year and a number of communities are still drying out. Disaster Declarations have been declared in over 50 percent of 99 counties in Iowa. The City of Ames and Iowa State University experienced a significant loss of their municipal water system and a number of University properties sustained water damage worse than the 1993 flooding.

Path of WOW...continued from page 3

didn't realize the benefits that those choices would have in your future, because they made you a better leader. You look back and see the positions that were held, the community involvement, your committee/task work, PTA, sports events with children, coaching, having a great family, just to name a few. I'm sure your list could have some of the same and also many different activities. You are much wiser and when looking back at the end of your career, you have no regrets and are really looking to the future.

I am a fan of some country music, as well as other types of music, and always think of one particular song by Garth Brooks. Its intent is about that one girlfriend that didn't work out or got away and at the time you just didn't understand, but looking back you are much happier the way things did work out. Its lyrics are as such: "... thank God for unanswered prayers..."

The WOW continually happens both in our personal lives as well as our professional lives. That WOW is not really a one-shot time frame, but it continually moves with our lives. We will continually have the ups and downs as long as we live, but it is the past that has continually molded us into how we deal with both the highs and lows. It is these experiences that have made us the leaders that we are today and will help us be better leaders tomorrow. ■

Richard R. Carrizzo is fire chief for the Southern Platte Fire Protection District. He holds a master's degree in business administration, is a graduate of the National Fire Academy's Executive Fire Officer Program, serves as a Commissioner for Professional Credentialing representing combination departments and is International Director-At-Large for Missouri Valley Division of International Association of Fire Chiefs. Contact him at rcarrizzo@spfpd.com.

Having the Economic Answers on Automatic Fire Sprinklers

by Sandra K. Schiess, 1st Vice President MVD

Many fights are being waged around the Missouri Valley Division over residential fire sprinkler systems both at the state and local level. In the City of Independence, Missouri the battle will be two-fold. In 2001, the Independence City Council amended the adopted fire code to the effect that all new construction, change of occupancy and existing building remodels for a commercial building 5,000 square feet or greater would require installation of a fixed protection system. As the City Council changed members and economic conditions worsened, the pressure has been to repeal the amendment. In response to the pressure the Independence Fire Department requested a study from a local/metro Kansas City Architectural firm to evaluate the hypothetical commercial (new) building costs with sprinkler systems and without for several buildings in the range of 5,000 to 8,000 square feet in size and the cost of residential sprinkler installation and possible developer incentives for new subdivisions. The goal was to provide a data and economic-driven basis for supporting sprinkler systems in various occupancies to be used in tandem with the emotionally driven life safety argument. In addition, by using local building costs instead of national averages or ranges it was believed the information would head off the argument that the fiscal impact of any information provided by the Fire Department would not apply to this City.

Tomkins Architects were selected. The analysis for commercial application included four buildings:

- 8,000 square foot Medical Office Building
- 8,000 square foot Office Building
- 5,000 square foot Small Restaurant
- 8,000 square foot Retail Store.

R.S. Means Cost Work Analysis on line Square Footage Conceptual Cost Estimating program, developed by Reed Construction Data, was utilized for each of the building prototypes. All five estimates were based upon Year 2010 first-

quarter data and used Independence/Kansas City, Missouri as the base. The 2006 International Building Code developed by the International Code Council, and required for developments in the City of Independence, Missouri was used in the analysis.

While the results included specifics as to cost savings/increases as it pertained to each building, the analysis indicated that in office and medical office buildings it was more cost effective to provide automatic sprinkler systems in the basic building construction. In small restaurant buildings the cost of providing or not providing automatic sprinkler systems was about the same whether an automatic fire sprinkler system was provided or not. The only building type where not providing an automatic fire sprinkler system resulted in an initial construction cost savings was the Retail or Mercantile type building (approximately \$20,000 increase in costs). In all cases building insurance for both the owner and renter would be less from 2 to 5 percent in office buildings and up to 15 percent in higher hazard buildings like restaurants.

As the analysis pertained to residential automatic sprinkler systems the cost

provided was \$1.75 square foot with the only way currently available for a commercial home builder to recoup costs was through a direct pass through to the home buyer. However several possible options for amending the building code and incentives tied to water supply, street design and permit fees and perhaps new fire station locations were proposed and are being examined by the Independence Fire Department for recommendation to elected officials.

With this information in hand the Independence Fire Department will be prepared to provide objective, locally derived information and options to argue for the benefits of installing sprinkler systems in various sizes and types of occupancies. Regardless of whether the department is successful in maintaining the amendment to the code an educational campaign will be initiated for architects, builders and home buyers to understand the economic benefits of sprinkler installation.

For more information e-mail:
sschiess@indepmo.org or
ggould@indepmo.org. ■

Sandra K. Schiess
 1st VP MO Valley Division

New Members

A BIG WELCOME TO OUR NEWEST MEMBERS

Chief Tony Miller – Ottumwa, IA

Deputy Chief Mitchell G. Mauer – Kansas City, MO

Assistant Chief Gregory Smith – Warrensburg, MO

Chief Jeff Vandevoorde – Cortez, CO

Battalion Chief Todd Salfrank – Aberdeen, SD

Battalion Chief Roger Rademacher – Longmont, CO

EMS Director Mia Martin – Plattsmouth, NE

Fire Chief Larry Robinson – Lee's Summit, MO

Battalion Chief Randy Meister – Aberdeen, SD

Deputy Chief Rick Brazill – Valley Center, KS

Battalion Chief Daniel Hoguet – Hazelwood, MO

Deputy Chief Darnell Wade – Hazelwood, MO

Chief Lawrence W. Broach – Aguilar, CO

Fire Chief Dustin Huston – Norwalk, IA

Deputy Chief Mark Abrahamson – Dumont, CO

News from Nebraska

by Chief John Bales

Here's the Nebraska update. In January, a bill was introduced in the State Legislature that would have removed the residential fire sprinkler provision from the International Residential Code as it would be used in Nebraska. The 2009 Code had been slated for adoption state wide in January 2011. The proposed bill went on to say that no community could adopt the fire sprinkler provisions once they were removed. The fire community in the state came together in a very effective way. Groups that included the IAFC, IAFF, Nebraska State Volunteers, ICC, NFPA, and the Nebraska Fire Sprinkler Contractors Association made a great case for the inclusion of fire sprinklers in the code. The bill did not make it out of committee. Instead, the committee chose to have an interim study conducted on the issue.

Sometime in September or October, a Legislative Committee will hear from all sides at a meeting. This will be our opportunity to put the issue to rest and get on with the adoption of the IRC in full.

We were fortunate to have Fire Team USA come to La Vista in August and hold their day-and-a-half seminar on fire safety—specifically residential fire sprinklers. At the seminar, the Team presented the latest facts, figures and research on the issue. A wide variety of people attended—fire service, building officials, even a few folks from Kansas and Missouri. Even the legal counsel for the Legislative committee attended. This will be a big help to our cause for the interim study. We'll let everyone know how it turns out.

The fire service in Nebraska held our annual legislative planning session in late August in Schuyler, NE. At this meeting, all stakeholders get together to discuss

and plan for the upcoming session. This is a very effective way of getting everyone on the same page, ironing out any differences, or just agreeing to disagree—as happens on some issues.

Many communities are now being negatively impacted by the economy. Here in Nebraska, we haven't felt it as bad as in many areas of the country, but we're not immune to the recession. Volunteer departments are seeing declining revenues. Career departments are looking at budget reductions that are getting dangerously close to requiring personnel cutbacks. We don't know what the future holds, but we know we have to be proactive in educating our elected leaders about the important roles we play in providing emergency services and improving the quality of life in our communities. ■

News from South Dakota

by Chief Mike Maltaverne

The Rapid City Fire Department held a ribbon cutting ceremony on July 22, 2010 for the newly constructed Station 7. The station serves north Rapid City with an Engine, Medic Unit, a Type 6 wildland engine and houses the City/County Command vehicle. The station was built in an area of the city that is seeing a tremendous amount of commercial growth. The new street the station is located on was also dedicated the same day and was named after retired Rapid City Fire Chief Jim Tish. Tish served as Chief from 1987-1992 and was instrumental in bringing EMS into the Rapid City Fire Department. Chief Tish's life was cut short after retiring due to a long battle with heart problems.

South Dakota State Fire Chief's Assn. to hold annual conference in Chamberlain, South Dakota in mid November. The conference is intended to bring the State's Chief Officers

together to improve networking, develop strategy for upcoming State legislation relating to the fire service and to promote professional development. ■



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Tel: 781-329-2900
Fax: 781-329-8392 ■

Safer Award Announcements Awarded in 2010

Organization	City	State	Hiring	Fed Share
Rawlins Fire Department	Rawlins	WY	Hiring	\$263,877.00
Edwardsville Fire Department	Edwardsville	KS	Hiring	\$218,212.00
City of Glendale Fire Department	Glendale	MO	Hiring	\$168,632.00
City of Steamboat Springs/ Steamboat Fire and Rescue	Steamboat Springs	CO	Hiring	\$342,139.00
Lake Dillon Fire Protection District	Silverthorne	CO	Hiring	\$355,017.00
Lincoln Fire and Rescue	Lincoln	NE	Hiring	\$802,828.00
Loveland Fire & Rescue Department	Loveland	CO	Hiring	\$257,851.00
Springfield Fire Department	Springfield	MO	Hiring	\$1,306,295.00

FEMA AFG Award Announcements for 2010

Organization	City	State	Fed Share	
Geneva Fire Department	Geneva	IA	\$180,500	Vehicle Acquisition
Dade County R-4 Rural Fire Pro. Dist.	Greenfield	MO	\$40,850	Equipment & Training
Lindsay Rural Fire Department	Lindsay	NE	\$39,853	Personal Protective Equipment
Bartlett- Township Fire Dept.	Bartlett	KS	\$289,715	Vehicle Acquisition
Grinnell Fire Department	Grinnell	IA	\$67,099	Equipment & Training
Jamestown Fire Department	Jamestown	ND	\$80,692	Equipment
Wichita Fire Department	Wichita	KS	\$383,845	Equipment
Deer Mountain Fire Prot. Dist.	Cotopaxi	CO	\$73,588	Equipment & Training
Centennial Volunteer Fire Dept.	Centennial	WY	\$8,237	Equipment
City of Colorado Springs Fire Dept.	Colo. Springs	CO	\$238,000	Modify Facilities
Lakewood Volunteer Fire Department	St. Albans	WY	\$77,235	Modify Facilities & Personal Protective Equipment
Englewood Fire Department	Englewood	CO	\$106,274	Modify Facilities & Equipment
Independence Fire Department	Independence	MO	\$544,701	Modify Facilities, Equipment, Personal Protective Equip.
Jackson Fire Rescue	Jackson	MO	\$26,505	Equipment
Oxford Rural Township Fire District #3	Oxford	KS	\$63,650	Equipment
Sikeston Dept. of Public Safety	Sikeston	MO	\$108,000	Modify Facilities & Equipment
Biehle Community Fire Protection Assn.	Perryville	MO	\$40,352	Equipment & Personal Protective Equipment
Aurora Fire Dist.	Aurora	MO	\$45,353	Personal Protective Equipment & Training

Missouri Valley Division

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Lincoln, NE 68501

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The Missouri Valley Division of Fire Chiefs is dedicated to supporting professional development of its members through educational, leadership, and networking opportunities, while serving as a liaison between State Chiefs' organizations and the International Association of Fire Chiefs.

2010-11 Officers of the Missouri Valley Division

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